

CONSOLIDATED FINANCIAL STATEMENTS

**DECEMBER 31, 2018** 

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# Independent auditor's report

To the Members of Council, Inhabitants and Ratepayers of The Corporation of the Village of Sundridge

#### **Opinion**

We have audited the consolidated financial statements of The Corporation of the Village of Sundridge ("the Village"), which comprise the consolidated statement of financial position as at December 31, 2018, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of The Corporation of the Village of Sundridge as at December 31, 2018, and its results of operations, its changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Village or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
  whether due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
  of not detecting a material misstatement resulting from fraud is higher than for one resulting from
  error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Village and the organizations it controls to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

North Bay, Canada June 12, 2019 Chartered Professional Accountants Licensed Public Accountants

Grant Thornton LLP

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

**AS AT DECEMBER 31, 2018** 

		2018	2017
FINANCIAL ASSETS			
Cash and cash equivalents (Note 4)	\$	1,927,207 \$	2,408,751
Taxes receivable (Note 5)	Ψ	377,153	342,499
Accounts receivable		302,497	335,717
Investment in Lakeland Holding Ltd. (Note 6)		1,976,424	1,823,064
		4,583,281	4,910,031
LIABILITIES			
Accounts payable and accrued liabilities		570,007	692,201
Deferred revenue-general (Note 7)		22,613	3,438
Deferred revenue-obligatory reserve funds (Note 8)		4,211	1,468
Municipal debt (Note 9)		1,833,102	1,956,558
Accrued interest on long-term debt		5,050	5,340
Tangible capital leases (Note 10)		1,067	1,354
Employee benefits payable (Note 11)		33,511	20,312
		2,469,561	2,680,671
NET FINANCIAL ASSETS		2,113,720	2,229,360
NON-FINANCIAL ASSETS			
Tangible capital assets - net (Note 13)		13,607,921	12,134,106
Inventories of supplies		11,040	9,080
Prepaid expenses		8,966	2,877
		13,627,927	12,146,063
ACCUMULATED SURPLUS (Note 14)	\$	15,741,647 \$	14,375,423

Contingencies (Notes 2 and 12)

APPROVED ON BEHALF OF COUNCIL:	
	Mavor

## **CONSOLIDATED STATEMENT OF OPERATIONS**

	Budget 2018 <i>(see Note 17)</i>	Actual 2018	Actual 2017
REVENUE			
Property taxes	\$ 1,982,852	1,988,842 \$	1,989,342
User charges	45,805	49,281	38,426
Government transfers	2,566,063	1,744,512	895,721
Lakeland Holding Ltd share of income,			
net of dividends (Note 6)	=	152,143	174,775
Lakeland Holding Ltd loss on distribution of			
shares (Note 6)	-	-	(40,570)
Other	287,148	215,250	282,576
TOTAL REVENUE	4,881,868	4,150,028	3,340,270
EXPENSES			
General government	595,078	577,820	514,752
Protection to persons and property	471,633	394,764	404,697
Transportation services	576,755	567,199	517,239
Environmental services	606,572	595,901	555,419
Health services	254,019	250,535	222,844
Social and family services	82,840	82,807	82,755
Recreation and cultural services	301,568	279,840	265,673
Planning and development	37,347	36,155	17,222
TOTAL EXPENSES	2,925,812	2,785,021	2,580,601
ANNUAL SURPLUS	1,956,056	1,365,007	759,669

## CONSOLIDATED STATEMENT OF ACCUMULATED SURPLUS

	(	Budget 2018 <i>(see Note 17)</i>	Actual 2018	Actual 2017
Accumulated surplus, beginning of year	\$	14,375,423	\$ 14,375,423	\$ 13,614,469
Annual surplus		1,956,056	1,365,007	759,669
Lakeland Holding Ltd gain on redistribution of shares relating to other comprehensive loss (Note 6)		-	-	68
Lakeland Holding Ltd share of change in other comprehensive income (Note 6)		-	1,217	1,217
ACCUMULATED SURPLUS, END OF YEAR	\$	16,331,479	\$ 15,741,647	\$ 14,375,423

## CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

	Budget 2018 <i>(see Note 17)</i>	Actual 2018	Actual 2017
Annual surplus	\$ 1,956,056	\$ 1,365,007 \$	759,669
Lakeland Holding Ltd gain on redistribution of shares relating to other comprehensive loss	-	-	68
Lakeland Holding Ltd share of change in other comprehensive income	-	1,217	1,217
Acquisition of tangible capital assets	(3,052,870)	(1,917,695)	(742,990)
Amortization of tangible capital assets	366,831	366,814	377,282
(Gain) loss on disposal of tangible capital assets	-	73,270	(2,736)
Proceeds from disposal of tangible capital assets	-	3,796	2,736
Change in supplies inventories	-	(1,960)	(1,649)
Change in prepaid expenses	-	(6,089)	1,590
Increase (decrease) in net financial assets	(729,983)	(115,640)	395,187
Net financial assets, beginning of year	2,229,360	2,229,360	1,834,173
Net financial assets, end of year	\$ 1,499,377	\$ 2,113,720 \$	2,229,360

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

		2018		2017
Operating transactions		4 0/5 007		750 //0
Annual surplus	\$	1,365,007	\$	759,669
Non-cash charges to operations:		2// 01/		277 202
Amortization		366,814 73,270		377,282
(Gain) loss on disposal of tangible capital assets Change in employee benefits payable		13,199		(2,736) (25,261)
Lakeland Holding Ltd share of income net of dividends		(152,143)		(174,775)
Lakeland Holding Ltd loss on redistribution of shares		-		40,570
		1,666,147		974,749
Changes in non-cash items:				_
Taxes receivable		(34,654)		67,038
Accounts receivable		33,220		(196,230)
Accounts payable and accrued liabilities		(122,194)		180,615
Deferred revenue-general		19,175		(3,902)
Deferred revenue-obligatory reserve funds		2,743		(32,231)
Accrued interest on long-term debt		(290)		
Inventories of supplies		(1,960)		(1,649)
Prepaid expenses		(6,089)		1,590
		(110,049)		15,231
Cash provided by operating transactions		1,556,098		989,980
Capital transactions				
Acquisition of tangible capital assets		(1,917,695)		(742,990)
Proceeds from disposal of tangible capital assets		3,796		2,736
Cash applied to capital transactions		(1,913,899)		(740,254)
oush applied to capital transactions		(1,713,077)		(140,234)
Financing transactions				
Proceeds from municipal debt		-		181,515
Debt principal repayments		(123,456)		(103,261)
Tangible capital lease repayments		(287)		(281)
Cash provided by (applied to) financing transactions		(123,743)		77,973
Net change in cash and cash equivalents		(481,544)		327,699
Cash and cash equivalents, beginning of year		2,408,751		2,081,052
Cash and cash equivalents, end of year	\$	1,927,207	\$	2,408,751
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Cash flow supplementary information:	φ.	/ 4 701	Φ.	/F 00 *
Cash paid for interest	\$	64,781	\$	65,884

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### Management Responsibility

The consolidated financial statements of the Corporation of the Village of Sundridge (the "Municipality") are the responsibility of management and have been prepared in accordance with Canadian generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of significant accounting policies is provided in Note 1. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management maintains a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

Significant aspects of the accounting policies adopted by the Municipality are as follows:

#### (a) Reporting Entity

These consolidated statements reflect the assets, liabilities, revenue, expenses and accumulated surplus of the reporting entity. The reporting entity is comprised of all committees of Council and the boards, joint boards and municipal enterprises for which Council is politically accountable as follows:

#### (i) Proportionally consolidated entities

The following joint boards and committees are proportionally consolidated:

Fire

**Medical Centre** 

Recreation

Arena and Hall

Library

**Building Committee** 

Economic Development

Inter-organizational transactions and balances between these organizations are eliminated.

#### (ii) Modified equity accounting

Government business enterprises are accounted for by the modified equity method. Under this method the business enterprises' accounting principles are not adjusted to conform with those of the Municipality and inter-organizational transactions and balances are not eliminated. The following government business enterprise is included in these financial statements: Lakeland Holding Ltd.

#### (iii) Non-consolidated entities

The following joint boards are not consolidated:

North Bay Parry Sound District Health Unit

Parry Sound District Social Services Administration Board

District of Parry Sound (East) Home for the Aged

## (iv) Accounting for school board transactions

The taxation, other revenue, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### (v) Trust funds

Trust funds administered by the Municipality are not included in these consolidated financial statements, but are reported separately on the trust funds financial statements.

#### (b) Basis of Accounting

#### (i) Accrual basis of accounting

Revenue and expenses are reported on the accrual basis of accounting. Revenue is recognized in the year in which it is earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

#### (ii) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with financial institutions and short-term deposits with original maturities of three months or less.

#### (iii) Non-financial assets

Non-financial assets are not available to discharge existing liabilities but are held for use in the provision of municipal services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

#### (a) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Tangible capital assets received as donations are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements - 20 years Buildings - 20 to 50 years Machinery, equipment and furniture - 5 to 20 years Vehicles - 7 to 30 years Roads - 10 to 60 years Wastewater infrastructure- 80 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Interest related to the acquisition of capital assets is not capitalized, but is expensed in the year incurred.

#### (b) Inventories of supplies

Inventories held for consumption are recorded at the lower of cost and replacement cost.

## (iv) Reserves and reserve funds

Certain amounts, as approved by Council, are set aside in reserves and reserve funds for future operating and capital purposes. Balances related to these funds are included in the accumulated surplus of the Consolidated Statement of Financial Position.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### (v) Government transfers

Government transfers are recognized in the financial statements as revenue when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the Consolidated Statement of Operations as the stipulation liabilities are settled.

#### (vi) <u>Deferred revenue</u>

Revenue restricted by legislation, regulation or agreement and not available for general municipal purposes is reported as deferred revenue on the Consolidated Statement of Financial Position. The revenue is reported on the Consolidated Statement of Operations in the year in which it is used for the specified purpose.

#### (vii) <u>Taxation and related revenue</u>

Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Municipality is required to collect on behalf of the Province of Ontario in respect of education taxes. Property tax billings are prepared by the Municipality based on assessment rolls, supplementary assessment rolls and other assessment adjustments issued by the Municipal Property Assessment Corporation ("MPAC"). Taxation revenue is initially recorded at the time assessment information is received from MPAC and is subsequently adjusted based on management's best estimate of the amount of tax revenue resulting from assessment adjustments that have not yet been received from MPAC. The Municipality is entitled to collect interest and penalties on overdue taxes. This revenue is recorded in the period the interest and penalties are levied.

#### (viii) Pensions and employee benefits

The Municipality accounts for its participation in the Ontario Municipal Employee Retirement System (OMERS), a multi-employer public sector pension fund, as a defined contribution plan. Obligations for sick leave and employee retirement gratuities under employee benefits payable are accrued as the employees render the services necessary to earn the benefits.

### (ix) <u>Use of estimates</u>

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. These estimates and assumptions are based on management's historical experience, best knowledge of current events and actions that the Municipality may undertake in the future. Significant accounting estimates include valuation allowances for taxes and accounts receivable, employee benefits payable, estimated useful lives of tangible capital assets and supplementary taxes. Actual results could differ from these estimates.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 2. <u>CONTRIBUTIONS TO UNCONSOLIDATED JOINT BOARDS</u>

Further to Note 1(a)(iii), the following contributions were made by the Municipality to these boards:

	2018	2017
District of Parry Sound Social Services Administration Board	\$ 46,312	\$ 46,446
North Bay Parry Sound District Health Unit	32,275	32,275
District of Parry Sound (East) Home for the Aged	32,125	31,939
	\$ 110,712	\$ 110,660

The Municipality is contingently liable for its share, if any, of the accumulated deficits as at the end of the year for these boards. The Municipality's share of the accumulated surpluses (or deficits) of these boards has not been determined at this time.

The Municipality is also contingently liable for its share, if any, of the long-term liabilities issued by other municipalities for these boards. The Municipality's share of these long-term liabilities has not been determined at this time.

#### 3. TRANSACTIONS ON BEHALF OF OTHERS

- (a) During the year, \$336,613 of taxation was collected on behalf of school boards (2017 \$339,965).
- (b) The Municipality administers the High Rock Look-out trust fund. This fund was established in 1967 for the purposes of providing a picnic area and community gathering place for the citizens of the Sundridge area. This endowment fund is to be held in perpetuity, and any interest earnings derived therefrom are to be used to maintain the park. The balance of the trust is \$33,564 (2017 \$31,202). As this balance is held in trust by the Municipality for the benefit of others, it not presented as part of the Municipality's financial position or operations.

#### 4. CASH AND CASH EQUIVALENTS

Cash and cash equivalents is comprised of:

	\$	1,927,207	\$	2,408,751
Restricted cash	•	4,211	*	1,468
Unrestricted cash	\$	1,922,996	\$	2,407,283
		2018		2017

Federal and Provincial legislation restricts how restricted cash related to obligatory reserve funds, reported in Note 8, may be used.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

## 5. <u>TAXES RECEIVABLE</u>

Taxes receivable are comprised of the following:

	2018	 2017
Taxes receivable	\$ 385,428	\$ 342,499
Valuation allowance	(8,275)	-
	\$ 377,153	\$ 342,499

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 6. <u>INVESTMENT IN LAKELAND HOLDING LTD.</u>

Lakeland Holding Ltd. is a municipally owned government business enterprise. Two of its subsidiaries produce and distribute hydro electric power to users in Bracebridge, Huntsville, Sundridge, Burk's Falls, Magnetawan and Parry Sound. A third subsidiary sells utility related products and services. The Municipality holds a 3.66% ownership stake in the common shares of Lakeland Holding Ltd.

Condensed financial information in respect to Lakeland Holding Ltd. is provided below.

		2018		2017
Consolidated Statement of Financial Position				
Assets				
Current Assets	\$	22,850,090	\$	20,853,543
Non-Current Assets		101,824,230		96,309,173
Total Assets		124,674,320		117,162,716
Regulatory Deferral Account Balances and Related Deferred Taxes		806,197		867,316
Total Assets and Regulatory Deferral Account Balances		125,480,517		118,030,032
Liabilities				
Current Liabilities		10,081,537		22,844,422
Non-Current Liabilities		61,398,336		45,375,100
Total Liabilities		71,479,873		68,219,522
Shareholder's Equity		54,000,644		49,810,510
Total Liabilities and Equity	\$	125,480,517	\$	118,030,032
Municipality's investment	\$	1,976,424	\$	1,823,064
Consolidated Statement of Comprehensive Income				
Total operating revenue	\$	57,777,128	\$	57,112,196
Total operating expenses	Ψ	(48,633,067)	Ψ	(47,839,985)
Other income and expenses		(1,249,085)		(476,812)
Provision for payments in lieu of taxes		(2,006,235)		(2,117,457)
Net movement in regulatory deferral account balances		164,169		(152,658)
Profit for the year and net movements in regulatory deferral account		·		•
balances		6,052,910		6,525,284
Other comprehensive income, net of income tax		33,257		33,257
Total comprehensive income for the year	\$	6,086,167	\$	6,558,541
Musicipality to about a formality for the control and making control in	¢.	221 515	ф	240.210
Municipality's share of profit for the year and net movements in regulatory deferral account balances	\$	221,515	<b>Þ</b>	240,319
Less: dividends received from Lakeland Holding Ltd.		(40.272)		(4E E44)
Municipality's share of income, net of dividends		(69,372) 152,143		(65,544) 174,775
Add:		132,143		174,775
Municipality's share of other comprehensive income, net of income tax		1,217		1,217
Loss on redistribution of shares excluding gain on other comprehensive		,		,=
loss		-		(40,570)
Gain on redistribution of shares relating to other comprehensive loss				68
		150.613	_	405 :00
Increase in Municipality's investment	\$	153,360	\$	135,490

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 7. <u>DEFERRED REVENUE-GENERAL</u>

In 2018 the Municipality entered into an agreement with the Ministry of Agriculture, Food and Rural Affairs under the Ontario Community Infrastructure Fund Top-up Application Component to obtain funding for the reconstruction of Main Street. The terms of the agreement contain certain transfer stipulations, based on eligible costs and milestones. The maximum funding eligible under this agreement is \$1,794,462 and expires in March 2021.

The Sundridge and District Medical Centre has an ongoing Rural and Northern Physicians Group Agreement with the Ministry of Health and Long-term Care. Payments received under this agreement are recognized in revenue as the related expenditures are incurred.

Details of the deferred revenue reported on the Consolidated Statement of Financial Position are as follows:

	2018	2017
Balance, beginning of year:		
Medical Centre	\$ 934	\$ 4,278
Other	2,504	3,062
	3,438	7,340
Received during the year:		
Medical Centre	134,950	120,115
Main Street	986,954	-
Other	15,775	2,756
Interest earned	6,418	-
	1,144,097	122,871
Recognized in revenue during the year	(1,124,922)	(126,773)
Balance, end of year	\$ 22,613	\$ 3,438
Medical Centre	\$ -	\$ 934
Main Street	19,630	
Other deferred revenue	2,983	2,504
Balance, end of year	\$ 22,613	\$ 3,438

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 8. <u>DEFERRED REVENUE-OBLIGATORY RESERVE FUNDS</u>

The Municipality receives payments in lieu of parkland under the Planning Act, building permit revenue under the Building Code Act and federal gas tax funding under an agreement with the Association of Municipalities of Ontario. Legislation restricts how these funds may be used, and under certain circumstances, how these funds may be refunded.

In the case of payments in lieu of parkland, revenue recognition occurs when the Municipality has approved eligible expenditures for park and other public recreation purposes. Building permit revenue is recognized when applicable building expenditures are incurred. Gas tax revenue recognition occurs when the Municipality has approved the expenditures for eligible capital works.

Details of the deferred revenue-obligatory reserve funds reported on the Consolidated Statement of Financial Position are as follows:

	2018	2017
Balance, beginning of year:		
Building Code Act	\$ 1,468 \$	3,049
Federal Gas Tax	-	30,650
	1,468	33,699
Received during the year:		
Building Code Act	2,743	-
Federal Gas Tax	62,746	60,955
Interest earned	-	192
	65,489	61,147
Recognized in revenue during the year	(62,746)	(93,378)
Balance, end of year - Building Code Act	\$ 4,211 \$	1,468

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 9. <u>MUNICIPAL DEBT</u>

(a) The balance of the municipal debt reported on the Consolidated Statement of Financial Position is made up of the following:

Ontario Infrastructure and Lands Corporation Ioan, due May 2022, repayable in semi-annual payments of \$19,088 including interest calculated at 1.87%	128,823	164,113
Ontario Infrastructure and Lands Corporation loan, due November 2019, repayable in monthly payments of \$4,297 including interest calculated at 1.94%	46,813	96,943
Ontario Infrastructure and Lands Corporation Ioan, due November 2044, repayable in monthly payments of \$8,204 including interest calculated at 3.6%	\$ 1,657,466	\$ 1,695,502
	2018	2017

(b) Future estimated principal and interest payments on the municipal debt are as follows:

45,525 1,445,356		52,925 613,901
45,525		52,925
62,839		54,651
79,685		56,961
77,501		59,146
\$ 122,196	\$	61,719
Principal		Interest
\$	\$ 122,196 77,501 79,685	\$ 122,196 \$ 77,501 79,685

(c) Total charges for the year for municipal debt which are reported in the financial statements are as follows:

	\$ 187,922	\$ 169,115
Interest	64,466	65,854
Principal payments	\$ 123,456	\$ 103,261
	2018	2017

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 10. TANGIBLE CAPITAL LEASES

In conjunction with the Corporation of the Township of Strong, the Municipality leases library equipment, which is accounted for on the Consolidated Statement of Financial Position at the present value of future minimum lease payments. Future minimum lease payments are as follows:

	2018	2017
2018	\$ -	\$ 311
2019	312	312
2020	311	311
2021	482	482
Total minimum lease payments	1,105	1,416
Less amount representing interest (2.02% incremental borrowing		
rate))	(38)	(62)
Present value of future minimum capital lease payments	\$ 1,067	\$ 1,354

Interest of \$25 (2017 \$30) relating to capital lease obligations has been reported on the Consolidated Statement of Operations.

#### 11. <u>EMPLOYEE BENEFITS PAYABLE</u>

- (a) Under the sick leave benefits plan, unused sick leave can accumulate to a prescribed maximum and qualifying employees may become entitled to a cash payment when they leave the Municipality's employment. The sick leave benefit liability estimates the use of accumulated sick leave prior to retirement, as well as any lump-sum payments upon retirement, and assumes that both the appropriate discount rate and future salary and wage levels will increase by 2% per annum. The liability for these accumulated days amounted to \$20,520 (2017 \$14,896) at the end of the year.
- (b) Under the retirement gratuity plan, qualifying employees are entitled to a payout, upon retirement, based on length of service and rate of pay. The retirement gratuity liability estimates the lump-sum payments upon retirement, and assumes that both the appropriate discount rate and future salary and wage levels will increase by 2% per annum. The liability for the retirement gratuity is estimated at \$12,991 (2017 \$5,416) at the end of the year.

#### 12. <u>CONTINGENCIES</u>

The Municipality is involved from time to time in litigation, which arises in the normal course of business. With respect to outstanding claims, the Municipality believes that insurance coverage is adequate, and that no material exposure exists on the eventual settlement of such litigation. Therefore, no provision has been made in the accompanying financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

## 13. <u>TANGIBLE CAPITAL ASSETS</u>

The tangible capital assets of the Municipality by major asset class are outlined below.

	Land and Land Improvements		Buildings	Machinery and Equipment	Vehicles	Roads and Bridges	Wastewater Infrastructure	Assets Under Construction	TOTAL
COST		•							
Balance, beginning of year	\$	1,811,454 \$	1,640,679 \$	906,456 \$	672,359 \$	4,345,751	8,751,311	528,644 \$	18,656,654
Additions and betterments		332,224	-	70,758	62,614	1,436,470	8,913	6,716	1,917,695
Disposals and writedowns		(181,941)	-	(141,070)	(28,400)	(179,913)	(2,256)	-	(533,580)
Transfer between classes		-	-	-	-	528,644	-	(528,644)	-
BALANCE, END OF YEAR		1,961,737	1,640,679	836,144	706,573	6,130,952	8,757,968	6,716	20,040,769
ACCUMULATED AMORTIZATION Balance, beginning of year		516,851	779,183	468,572	242,023	3,504,714	1,011,205	_	6,522,548
Balarico, Bogillining of Joan		310,031	777,103	400,372	242,023	3,304,714	1,011,203	_	0,322,340
Annual amortization		65,256	36,115	57,369	38,058	57,540	112,476	-	366,814
Amortization disposals		(127,359)	-	(140,384)	(16,917)	(170,698)	(1,156)	-	(456,514)
BALANCE, END OF YEAR		454,748	815,298	385,557	263,164	3,391,556	1,122,525	-	6,432,848
TANGIBLE CAPITAL ASSETS-NET	\$	1,506,989 \$	825,381 \$	450,587 \$	443,409 \$	2,739,396 \$	7,635,443	6,716 \$	13,607,921

2017									
	Im		Buildings	Machinery and Equipment	Vehicles	Roads and Bridges	Wastewater Infrastructure	Assets Under Construction	TOTAL
COST									
Balance, beginning of year	\$	1,811,454 \$	1,640,679 \$	861,552 \$	494,200 \$	4,345,751	\$ 8,751,311	\$ 48,126 \$	17,953,073
Additions and betterments		-	-	50,106	212,366	-	-	480,518	742,990
Disposals and writedowns		-	-	(5,202)	(34,207)			-	(39,409)
BALANCE, END OF YEAR		1,811,454	1,640,679	906,456	672,359	4,345,751	8,751,311	528,644	18,656,654
ACCUMULATED AMORTIZATION									
Balance, beginning of year		455,078	743,067	420,296	244,015	3,423,447	898,772	-	6,184,675
Annual amortization		61,773	36,116	53,478	32,215	81,267	112,433	-	377,282
Amortization disposals		-	-	(5,202)	(34,207)	-	-	-	(39,409)
BALANCE, END OF YEAR		516,851	779,183	468,572	242,023	3,504,714	1,011,205	-	6,522,548
TANGIBLE CAPITAL ASSETS-NET	\$	1,294,603 \$	861,496 \$	437,884 \$	430,336 \$	841,037	\$ 7,740,106	\$ 528,644 \$	12,134,106

Included in tangible capital assets are leased tangible capital assets with a cost of \$1,682 (2017 \$1,682) and accumulated amortization of \$421 (2017 \$252).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

## 14. <u>ACCUMULATED SURPLUS</u>

The 2018 continuity of accumulated surplus reported on the Consolidated Statement of Financial Position is as follows:

	Balance	Annual	Balance
	Beginning	Surplus	End of Year
	of Year	(Deficit)	
RESERVES AND RESERVE FUNDS			
General government	\$ 120,783	\$ 21,727	\$ 142,510
Fire	196,490	(53,300)	143,190
Roads capital and construction	1,106,574	(561,108)	545,466
Roads retirement gratuity	5,445	-	5,445
Wastewater	526,150	24,643	550,793
Medical Centre interest	29,413	4,250	33,663
Splashpad	17,293	2,000	19,293
Parks and recreation	123,294	7,813	131,107
Special events, triathlon and sunflower			
festival	13,190	1,119	14,309
Official Plan	15,000	-	15,000
Message Board	22,548	8,000	30,548
Arena	8,156	800	8,956
Library	2,678	-	2,678
	2,187,014	(544,056)	1,642,958
OTHER			
Consolidated tangible capital assets General operating surplus (deficit) -	12,134,106	1,473,815	13,607,921
Municipality	186,836	164,683	351,519
Arena	12,668	8,807	21,475
Library	2,409	870	3,279
Central Almaguin Economic Development	2,107	0,0	0,2,,
Association	4,230	(4,536)	(306)
Medical Centre	3,320	2,737	6,057
Equity in Lakeland Holding Ltd.	1,823,064	153,360	1,976,424
Unfunded amounts -	1,023,004	133,300	1,770,424
Municipal debt	(1,956,558)	123,456	(1,833,102)
Tangible capital leases	(1,354)	287	(1,067)
Employee benefits payable	(20,312)	(13,199)	(33,511)
Employee belients payable	(20,012)	(13,177)	(55,511)
	\$ 14,375,423	\$ 1,366,224	\$ 15,741,647

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 15. SEGMENT DISCLOSURES AND EXPENSES BY OBJECT

The Municipality and its Boards and Committees provide a wide range of services to its citizens. The schedule of segment disclosure provides a breakdown of the annual surplus (deficit) reported on the Consolidated Statement of Operations by major reporting segment. The segments correspond to the major functional categories used in the Municipality's Financial Information Return, which include the following activities:

#### General Government

This segment includes Council, Clerk's Department, and Treasury. This area supports the operating departments in implementing priorities of Council and provides strategic leadership on issues relating to governance, strategic planning and service delivery.

#### Protection to Persons and Property

This segment includes fire, police, building inspection, and bylaw enforcement. Police services are provided by the Ontario Provincial Police under contract.

#### **Transportation Services**

Transportation services include roadway systems and winter control.

#### **Environmental Services**

This segment includes solid waste management and sanitary sewers.

#### **Health Services**

This segment includes cemeteries, ambulance services as well as payments to the district health unit.

#### Social and Family Services

This segment consists primarily of payments made to the district social services administration board and home for the aged for the provision of social services such as childcare, social housing, general assistance and assistance to the elderly.

#### Recreation and Culture

This segment includes parks, recreation programs, recreation facilities and library services.

#### Planning and Development

This segment includes activities related to planning, zoning and economic development.

#### **Unallocated Amounts**

Items are recorded as unallocated amounts when there is no reasonable basis for allocating them to a segment. Major items included in this category are property taxation and related penalty and interest charges, and the municipality's annual Ontario Municipal Partnership fund unconditional grant.

In the preparation of segmented financial information, some allocation of expenses is made. This generally includes charges of rent and administrative services to specific segments.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

## 15. <u>SEGMENT DISCLOSURES AND EXPENSES BY OBJECT (continued)</u>

	General Governmen		Protection to Persons and Property	Transportation Services	Er	nvironmental Services	Health Services		Social and Family Services	Recreation and Cultural Services	Planning and Development	Unallocated Amounts	Consolidated
REVENUE													
Property taxes	\$ -	\$	- :	\$ -	\$	435,346 \$	-	\$	-	\$ -	\$ -	\$ 1,553,496	\$ 1,988,842
User charges	1,18	2	14,859	-		11,474	-		-	21,326	440	-	49,281
Government transfers -													
Canada	-		_	62,746		-	-		-	-	12,792	_	75,538
Ontario	-		10,429	1,017,324		13,511	143,884		-	8,496	-	454,500	1,648,144
Other municipalities	-		16,433	2,249		-	-		-	2,148	-	_	20,830
Lakeland Holding Ltd													
share of income, net of dividends	-		_	-		_	-		-	-	-	152,143	152,143
Loss on disposal of capital assets	-		(8,038)	(64,897)		-	-		-	(335)	-	-	(73,270)
Other	13,16	5	18,264	6,752		5,152	42,675		-	73,512	848	128,152	288,520
TOTAL REVENUE	14,34	.7	51,947	1,024,174		465,483	186,559	)	-	105,147	14,080	2,288,291	4,150,028
EXPENSES													
Salaries, wages and benefits	389,82	16	98,750	269,299		-	60,457		-	103,794	15,631	-	937,757
Long-term debt charges (interest)	-		2,794	-		61,672	-		-	25	-	_	64,491
Materials	64,29	6	43,674	110,995		96,453	23,236		-	100,980	5,129	_	444,763
Contracted services	115,93	4	209,096	51,019		309,109	118,931		-	25,558	12,482	-	842,129
Rents and financial expenses	3,67	8	2,153	-		-	6,065		-	2,722	308	_	14,926
External transfers	1,12	25	-	-		_	32,775		80,237	4	-	_	114,141
Interfunctional adjustments	(9,52	5)	1,913	-		_	3,858		-	3,755	-	-	-
Amortization	12,48	7	36,384	135,886		128,667	5,213		2,570	43,002	2,605	-	366,814
TOTAL EXPENSES	577,82	:0	394,764	567,199		595,901	250,535		82,807	279,840	36,155	_	2,785,021
ANNUAL SURPLUS (DEFICIT)			(342,817)	\$ 456,975	\$	(130,418) \$	(63,976)			\$ (174,693)		\$ 2,288,291	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

## 15. <u>SEGMENT DISCLOSURES AND EXPENSES BY OBJECT (continued)</u>

FOR THE TEAR ENDED DECEMBER 3	•	General overnment	P	rotection to ersons and Property	Т	ransportation Services	E	nvironmental Services	Health Services	Social and Family Services	Recreation and Cultural Services		Planning and Development	Unallocated Amounts	Consolidated
REVENUE															
Property taxes	\$	-	\$	-	\$	-	\$	444,251 \$	-	\$ -	\$ -	;	\$ - \$	1,545,091 \$	1,989,342
User charges		-		-		-		11,474	-	-	23,3	357	25	3,570	38,426
Government transfers -															
Canada		-		14		91,797		-	-	-	2,4	118	970	-	95,199
Ontario		30,554		26,240		50,000	)	143,482	115,462	-	8,1	181	-	404,900	778,819
Other municipalities		-		2,466		-		-	-	-	19,2	237	-	-	21,703
Lakeland Holding Ltd															
share of income, net of dividends		-		-		-		-	-	-	-		-	174,775	174,775
Lakeland Holding Ltd															
loss on redistribution of shares		-		-		-		-	-	-	-		-	(40,570)	(40,570)
Gain on disposal of capital assets		-		2,736		-		-	-	-	-		-	-	2,736
Other		10,161		38,345		121		93	40,698	-	69,6	85	780	119,957	279,840
TOTAL REVENUE		40,715		69,801		141,918	}	599,300	156,160	-	122,8	378	1,775	2,207,723	3,340,270
EXPENSES															
Salaries, wages and benefits		347,671		88,778		207,490	)	-	36,665	-	95,	543	2,427	-	778,574
Long-term debt charges (interest)		-		1,706		-		63,982	-	-	-		-	-	65,688
Materials		75,314		61,684		107,245	,	100,067	20,032	-	93,	733	1,332	-	459,407
Contracted services		77,179		222,931		46,652		262,745	123,862	-	29,9	982	10,791	-	774,142
Rents and financial expenses		2,491		1,230		-		-	4,978	-	4,2	237	67	-	13,003
External transfers		25		-		-		-	32,275	80,185		20	-	-	112,505
Amortization		12,072		28,368		155,852		128,625	5,032	2,570	42,1	158	2,605	-	377,282
TOTAL EXPENSES		514,752		404,697		517,239	)	555,419	222,844	82,755	265,6	573	17,222	-	2,580,601
ANNUAL SURPLUS (DEFICIT)	\$ (	474,037)	\$	(334,896)	\$	(375,321)	\$	43,881 \$	(66,684)	\$ (82,755)	\$ (142,7	95) :	\$ (15,447) \$	2,207,723 \$	759,669

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 16. RELATED PARTY TRANSACTIONS

During the normal course of operations, the Municipality received dividends of \$69,372 (2017 \$65,544) and purchased power in the amount of \$125,785 (2017 \$133,339) from Lakeland Holding Ltd. All related party transactions are recorded at their exchange amount, which is the amount of consideration established and agreed to by the related parties, which approximates the arm's length equivalent value.

#### 17. BUDGET FIGURES

The budget adopted for the current year was prepared on a modified accrual basis, and has been restated to conform with the accounting and reporting standards applicable to the actual results. A reconciliation of the adopted and reported budgets is presented below.

ANNUAL SURPLUS	\$ 1,956,056
Decrease in municipal debt	123,468
Amortization of tangible capital assets	(366,831)
Acquisition of tangible capital assets	3,052,870
ADJUSTMENTS:	
reserve funds	(16,401)
Decrease in board and joint board general operating surplus and reserves and	(040,070)
Decrease in municipal reserves and reserve funds	(840,890)
Change in general municipal operating surplus  Decrease in unfinanced capital - Medical Centre	\$ - 3,840
ADOPTED BUDGET:	
	Budget

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS Year Ended December 31, 2018

#### 18. PENSION AGREEMENTS

The Municipality makes contributions to the Ontario Municipal Employee Retirement Fund (OMERS), which is a multi-employer plan, on behalf of certain members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2018. The results of this valuation disclosed total actuarial liabilities of \$100,081 million with respect to benefits accrued for service with actuarial assets at that date of \$95,890 million indicating an actuarial deficit of \$4,191 million. Because OMERS is a multi-employer plan, any Plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Municipality does not recognize any share of the Plan surplus or deficit.

The amount contributed to OMERS for 2018 was \$39,187 (2017 \$28,282) for current service and is included as an expense on the Consolidated Statement of Operations.

#### 19. COMPARATIVE FIGURES

Certain prior year figures presented for comparative purposes have been reclassified to conform to the presentation adopted for the current year.